OPERATIONAL EVALUATION (2024)

Thomas Vorell 18-B / 24053 Cuyahoga County, Mayfield Heights BMV Site

FORM	DESCRIPTION	ок	NO
4.0	Operational Checklist – Maximum = 6 Points (enter points recorded on bottom of Form 4.0)	6	
4.1	Appointment of Agency Managers		
	A. Deputy to Work at Least Twenty (20) Hours Per Week	0	
	Proposed Work Hours Per Week	(5)	*
	B. Appointment of Manager and Assistant OR Acceptable Statement	(3)	0
4.2	Experienced Employees Summary	_	
	Gave Acceptable Statement OR Provided Names	(2)	0
4.3	Staffing and Personnel Calculation		
	A. Hours Recommended: 268 Proposed: 276	4	*
	B. Work Hours and Pay Calculated Correctly	2	0
	C. Meets Minimum Wage Requirement		
	(2024 Ohio Minimum Wage Rate = \$7.25 or \$10.45 Per Hour)	(1)	*
4.4	Start-Up Costs Calculation		
	A. Adequate and Accurate Personnel Costs	3	0
	B. Adequate and Accurate Site Preparation Costs	3	0
	C. Adequate and Accurate Rental Payments	0	0
	D. Total Required: \$23,6844 On Deposit (Form 3.4): \$25,000.45	5	*
4.5	Deputy Registrar Contract		
	A. Filled Out Completely and Properly	2	0
	B. Signed and Properly Notarized	3	0
NOTE: Scor	OPERATIONAL EVALUATION POINTS (Max. 40 Points) e indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract	4 _D	ncy.
Comments			
Evalu	ators' signatures Printed names	Date	
(1) Mi	les J. Bullion Miles Grillist	02.2	7.24
(2)			
(4)		_	

PAYROLL COMPARISON - 2024

Proposer Name: Thomas Vorell

Evaluator Printed Name: Mile Brillist

THE PERSON WHEN THE WAY TO SEE LOSS THE	1 Aug 3012	1 3 B	ocation N	lumber(s)		115/1
	Loc. 1 18-13	Loc. 2	Loc. 3	Loc. 4	Loc. 5	Loc. 6
Highest Rate	120/h					
Lowest Rate	114/		*****************			
Number of Hours Recommended	268		COSTE AMERICAN CONTRACT			
Number of Hours Proposed	276	->				
Total Monthly Wages	114,400	200000 DINESSERVES DE PRES	V-1000	***************************************		
Comments:						
						_

PERSONAL EVALUATION (2024)

Thomas Vorell 18-B / 24053 Cuyahoga County, Mayfield Heights BMV Site

Evaluation Team Number:											
Location(s) Proposed: (#1) 18-B											
Proposed as 2 nd Location											
Verify Proposer's Full Name: (#2) Thomas Richard L	notell										
Proposer's County of Residence (NPC Operation): (#4) Pyrage											
Verify Proposer's Driver's License Number: (#6)											
Proposing as Minority: (#9) YesNo_X											
Proposing as: (#10) Individual Clerk of Courts Co. A	uditor Nonprofit Corp.										
SCORING SUMMARY											
SCORING SUMMARY											
FORM 3.0, PERSONAL CHECKLIST	(Max. 16 Points):										
PERSONAL EVALUATION, Page 2	(Max. 55 Points): 55										
BUSINESS AND EMPLOYMENT EXPERIENCE, Page 3	(Max. 100 Points): 100										
PERSONAL EVALUATION, Page 5	(Max. 28 Points): 28										
PERSONAL EVALUATION, Page 6	(Max. 17 Points): 17										
PERSONAL EVALUATION, Page 7	(Max. 27 Points): 27										
PERSONAL EVALUATION, Page 8	(Max. 15 Points): 15										
TOTAL POINTS	(Max. 258 Points): 258										
	(
Comments:											
Evaluators' Signatures Evaluators' Prin	ted Names <u>Date</u>										
(1) Milas J. Zilles Miles J.	Grillist 02.27.24										
(2)											

	PERSONAL EVALUATION	ок	NO
1.	Proposer does not and will not hold a PROHIBITED elective public office other than County Clerk of Courts or County Auditor? (#11 & 12)	(5)	*
2,	Proposer does not hold an overlapping deputy registrar contract? (#13) If contract overlaps, what is the expiration date of the contract?	0	0
3.	Proposer is not a prohibited relative of a current deputy registrar? (#14, 15 & 16)	(5)	*
4.	Proposer is not a prohibited relative of an ODPS employee, or (if a relative) proposer has either been a deputy registrar continuously since January 1, 1992, or the ODPS employee became employed after the proposer was first appointed deputy registrar? (#17)	(5)	*
5.	Proposer is not a State of Ohio employee or will resign? (#19)	(3)	*
6.	Proposer is not an active insurance agent or is nonprofit? (#20)	(5)	*
7.	Proposer states no criminal conviction within the last 10 years? (#21)	(5)	*
8.	Proposer owes no local, state, or federal delinquent taxes, social security payments, workers' compensation premiums or mandatory contributions? (#22)	(5)	*
9.	Proposer agrees to maintain acceptable business liability insurance in accordance with Ohio Revised Code section 4503.03(C)? (#23)	(5)	*
10.	Proposer can meet bond requirements? (#24 and acceptable proof)	(5)	*
11.	Acceptable educational information OR nonprofit corporation? (#25)	(5)	0
12.	Proposer has computer training or experience? (#26)	(5)	0
NO1	PERSONAL EVALUATION POINTS, Page 2 (Max. 55 Points)		y.
Com	nments:		

BUSINESS AND EMPLOYMENT EXPERIENCE VERIFICATION Person called: Verified _____ at telephone () ______ Registrar agencies 1861 + 7735 Registral Relationship: 20144 Verified experience as: Deputy Registrar Agency Owner (50) ______ Other Business Owner (34) ______ Manager or Supervisor (25) _____ Deputy Registrar Employee (23) _____ Other Employee (20) _____ To (date): Length: Verified Hours 36 = Factor x Years 32 x Points 50 = 1,600 Person called: ______ at telephone (Company: _____ Relationship: Verified experience as: Deputy Registrar Agency Owner (50) _____ Other Business Owner (34) _____ Manager or Supervisor (25) _____ Deputy Registrar Employee (23) _____ Other Employee (20) _____ Hours per week! From (date): ______ To (date): _____ Length: _____ Verified Hours ____ = Factor ___ x Years . x Points =

Person called: ______ at telephone ()

Verified experience as: Deputy Registrar Agency Owner (50) ______ Other Business Owner (34) ______

From (date): ______ To (date): _____ Length: _____

Manager or Supervisor (25) _____ Deputy Registrar Employee (23) _____ Other Employee (20) _____

Verified Hours _____ = Factor ____ x Years ___ x Points ___ = ____

Company: _____

Hours per week: _____

Relationship:

Personal Evaluation, Page 3 of 8 (2024)

BUSINESS AND EMPLOYMENT EXPERIENCE CALCULATION

13. ľ	DEPUTY	REGISTRAR	AGENCY	OWNER	Experience,	Form 3.2
-------	--------	-----------	---------------	-------	-------------	----------

ITEM AGENCY/COMPANY	BUN VEH	ours	=	FACTO	R X Y	YEARS	x i	POINTS		SCORE	VERIFIED
A. Dolly Registrar	#	NA		1.0	Х	32	Х	50	n=1	11600	
B.	#	NA	=	1.0	Χ	1 1 2	Х	50	=		
C.	#	NA	=	1.0	Χ		Х	50	=		
		S	ubt	otal of	13-	A, 13-	B 8	k 13-C	-		

14. OTHER BUSINESS OWNERSHIP Experience, Form 3.2

ITEM AGENCY/COMPANY	HOU	RS = FAC	TOR X YEA	ARS X F	POINTS	; =	SCORE	VERIFIED
Α.,	#	=	Х	X	34	=		
B.	#	-	Х	Х	34	=		
C.	#	=	Х	Х	34	=		
	الرازا الرياد	Subtota	l of 14-A,	14-B 8	14-C	=	I #i - U.	

15. SUPERVISORY / MANAGEMENT (ANY BUSINESS - INCLUDING DR) Experience, Form 3.2

ITEM AGENCY/COMPANY	HOL	JRS = FAC	TOR X YEA	RS X F	POINTS	s =	SCORE	VERIFIED
A.	#	=	Х	×	25	==		
B.	#	=	Х	X	25	=		
C,	#	=	Х	х	25	=	(8)	
		Subtota	of 15-A,	15-B &	15-C	=		

Total DR, Ownership and/or Management #13-15 (Max. 100 Points) =

16. DEPUTY REGISTRAR EMPLOYMENT (NON-MANAGEMENT) Experience, Form 3.2

ITEM AGEN	CY	HOURS	= FACTOR	X YEARS	X	POINTS	=	SCORE	VERIFIED
A.		#	=	X	Х	23	=		
B.		#	=	X	Х	23	=		
C.		#	=	Х	Х	23	=		
D.		#	=	Х	Х	23	=		
		Subtota	I of 16-A,	16-B, 16-	C 8	k 16-D :	=		

Total DR Employment Experience #16 (Max. 90 Points) =

17. OTHER EMPLOYMENT Experience, Form 3.2

ITEM AGENCY/COMPANY	HOUF	RS = FAC	TOR X YEA	RS X	POINTS	s = '	SCORE	VERIFIED
A	#	=	Х	Х	20	=		
B.	#	=	Х	X	20	=		
C.	#	=	Х	X	20	=		
D.	#	=	Х	X	20	=		
	Subtotal of	Lines 17	-A, 17-B,	17-C &	17-D	=		

Total Other Employment Experience #17 (Max. 80 Points) =

ENTER LARGEST OF TOTALS [13-15 (100 pts.), 16 (90 pts.), or 17 (80 pts.)]



		PERSONAL EVALUATION	ок	NO
18.	Fo	rm 3.3 – Customer Service Experience		
	reg	d proposer provide acceptable list of ideas to improve customer service at a deputy gistrar agency or provide an example of something done as part of a job or business improve services for customers?	3	0
19.	For	m 3.4 – Start-Up Cost Funds On Deposit (not required for Auditors or Clerks of Cou	ırts)	
	Α.	Are funds in acceptable financial institution and verified with bank/teller stamp?	(5)	*
	В.	Are funds in proposer's or proposer's business name or joint with spouse?	(5)	*
20.	For	m 3.5 – Political Contributions Report (not required for Auditors or Clerks of Courts)		
		proposer mark "NO" for every category, every year? r Nonprofit Corporations, evaluate both Corporation's and CEO's Form 3.5)	(5)	*
21.	For	rm 3.6 – Personnel Policy Summary		
21.	_	es proposer agree to provide/maintain a written personnel policy covering the follow	/inc:	
	A.	Hiring employees with deputy registrar agency experience?	T .	
	B.	Equal Employment Opportunity?		
	C.			
	D.	Participation in BMV provided training?	1	
	Ē.	Evaluation of employee performance?	1	
	F.	Grounds for discipline or dismissal/termination (list) which shall include drug and alcohol use?	_	
	G.	Progressive disciplinary steps?	(1)	0
	H.	Dress code with list of acceptable attire?	ľ	
	1.	Dress code with list of unacceptable attire?	1	
	J.	A policy for maintaining the professional appearance of all staff at all times?		
	K.	Fringe benefits (beyond those required by law or contract)?		



NOTE: Score indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract contingency.

Comments: _					

	PERSONAL EVALUATION	ок	NO
22.	Form 3.7 – Security Plan Summary - Did proposer agree to provide:	_	
	A. An electronic alarm system? (Mandatory)		
	B. Alarm system monitored 24 hours, off-site? (Mandatory)		
	C. Alarm system reports off-site if wires cut or tampered with? (Mandatory)		
	D. Adequate alarm monitored panic/hold-up buttons? (Mandatory)		
	E. Motion detectors connected to alarm system? (Mandatory)		
	F. Alarm monitored contacts on all exterior doors? (Mandatory)		
	G. Alarm monitored contacts on all exterior windows? (Mandatory)	_	
	H. Video recording camera surveillance system? (Mandatory)		
	Safe or secured locking cabinet? (Mandatory)	1	*
	 J. Secured storage room with alarm monitored contacts on door(s) and window(s), applicable? (Mandatory) 	f (3)	
	 K. Cross cut shredder to be made available to destroy customer copy records? (Mandatory) 		
	L. All doors and all windows will be securely locked when license agency is closed? (Mandatory)		
	M. Smoke, fire, and carbon monoxide detection devices (Mandatory)?		
	N. Interior/Exterior motion activated security lights? (Suggested) – Check OK or NO	(OK	NO
23.	Form 3.8 - Facility Maintenance Plan Summary - Did proposer agree to provide:		
	A. Indoor/Outdoor maintenance and cleaning?	0	0
	B. Prompt snow and ice removal?	0	0
	C. Carpet and/or floor cleaning (if appropriate)?	0	0
	D. Repainting?	0	0
	PERSONAL EVALUATION POINTS, Page 6 (Max. 17 Points)	[7	<u>!</u>
NOT	E: Score indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract co	ntingency	/-
Com	ments:		
Com	nens		_

ist Netfe	漕	PERSONAL EVALUATION	ок	NO			
24.	For	m 3.9 – Involved and Invested in Your Business					
	How do you plan to manage, be responsible, and be accountable for this business at all times?						
	2. How will you ensure that all laws, rules, guidelines and procedures are followed, at all times, specifically with regard to issuing and renewing driver licenses, identification cards, and vehicle registrations?						
	What measures will you put in place to detect, deter, and prevent fraud?						
	4. The Ohio Bureau of Motor Vehicles routinely issues new and/or revised policy and procedural changes through email broadcasts to the deputy registrars. How will you ensure that policies and procedures are communicated to the staff and followed on a daily basis?						
	5.	How will you demonstrate good leadership to your employees?	0	0			
	6.	How will you maintain a high level of professionalism each day in this business?	0	0			
	7.	How do you intend to recruit and retain high quality employees?	Ò	0			
	8.	How will you provide a safe, clean, and friendly place to do business?	0	0			
	9.	How would you deal with an irate customer?	0	0			
	10.	What training or advice do you, or will you, give to your employees for dealing with irate customers?	0	0			
	11.	How will you meet the expectations of the Ohio Bureau of Motor Vehicles?	D	0			
	12.	Why should the Ohio Bureau of Motor Vehicles consider you for a deputy registrar license agency contract?	9	0			
25.	For	m 3.10(A) (B) or (C) – Affidavit of Individual, Auditor/Clerk of Courts or Nonprofit Co	orpora	tion			
		Did proposer submit proper affidavit without alteration and does it appear to be complete, accurate, and truthful?	Ø	*			
	B.	Is it the affidavit duly signed and notarized?	0	*			
26.	Lo	cal Law Enforcement Report / Articles of Incorporation (AOI)					
	Α.	No disqualifying convictions for individual / AOI for nonprofit corporation?	(3	*			
	В.	No convictions (except minor traffic) / AOI for nonprofit corporation?	0	0			
27.		CI / FBI Criminal Background (WebCheck) Report / AOI for Nonprofit Corporation	(S)				

PERSONAL EVALUATION POINTS, Page 7 (Max. 27 Points) 27

	PERSONAL EVALUATION	ок	NO
28.	Credit Report (issued in 2024) / Certificate of Good Standing for Nonprofit Corporation *Credit Reports are not required for County Auditors and County Clerks of Courts)	
	A. Credit report submitted contains credit score?	0	0
	B. No tax liens (state or federal)?	B	0
	C. No judgments for the past 36 months?*	Ó	0
	D. *No bankruptcy filed or trusteeship imposed for the past 36 months?	Q	0
	E. *No other negative items (charge-offs, collections, etc.) for the past 36 months?	0	0
	F. *No negative items (pattern of delinquencies, etc.) for the past 60 months?	0	0
L	* Exclude minor medical judgments and disputed items with good cause explanation.		
29.	The overall quality of this proposal is deemed to be of satisfactory or higher overall quality? (Note any deficiencies in comments area below or on page 1)	(2)	0
NOT	PERSONAL EVALUATION POINTS, Page 8 (Max. 15 Points) — E: Score indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract contingency.	ngency	
	ments:		
			_

3.0 PERSONAL CHECKLIST

Thomas Richard Vorell

Proposer Number (Diviv use only)
INSTRUCTIONS: You must submit one original of this form and all documents listed on this form as
appropriate based on your status as a proposer (individual, county auditor, clerk of courts or nonprofit
corporation). Even if you are submitting more than one proposal, only one original of these forms are required.
Please submit via email in accordance with the RFP instructions.

INDIVIDUAL	1	BMV	COUNTY AUDITOR OR CLERK OF COURTS	1	вму	NONPROFIT CORPORATION	1	вму
Form 3.0 Personal Checklist (this form)	~		Form 3.0 Personal Checklist (this form)			Form 3.0 Personal Checklist (this form)	,	
Form 3.1 Personal Questionnaire	~		Form 3.1 Personal Questionnaire			Form 3.1 Personal Questionnaire	1	
Form 3.2 Business and Employment Experience	~		Forms 3.2 Business and Employment Experience			Forms 3.2 Business and Employment Experience		
Form 3.3 Customer Service Experience	~		Form 3.3 Customer Service Experience			Form 3.3 Customer Service Experience	1	
Form 3.4 Start-Up Cost Funds on Deposit	~		N/A	X	1	Form 3.4 Start-Up Cost Funds on Deposit	7	
Form 3.5 Political Contributions Report	~		N/A	х	1	Form 3.5 Political Contributions Report Nonprofit Corporation		
N/A	х	1	N/A	х	1	Form 3.5 Political Contributions Report Chief Executive Officer		
Form 3.6 Comprehensive Personnel Policy Agreement	V		Form 3.6 Comprehensive Personnel Policy Agreement			Form 3.6 Comprehensive Personnel Policy Agreement		
Form 3.7 Security Plan Agreement	~		Form 3.7 Security Plan Agreement			Form 3.7 Security Plan Agreement		
Form 3.8 Facility Maintenance Plan Agreement	~		Form 3.8 Facility Maintenance Plan Agreement			Form 3.8 Facility Maintenance Plan Agreement	27	
Form 3.9 Involved and Invested in Your Business	V		Form 3.9 Involved and Invested in Your Business			Form 3.9 Involved and Invested in Your Business	`	
Form 3.10(A) Affidavit of Individual	~		Form 3.10(B) Affidavit of Auditor or Clerk of Courts			Form 3.10(C) Affidavit of Nonprofit Corporation	٠ ٢	
2024 Credit Report	~		N/A	х	1	2024 Certificate of Good Standing	-	
2024 Local Law Enforcement Report	~		2024 Local Law Enforcement Report			Articles of Incorporation		
2024 WebCheck Receipt	~		2024 WebCheck Receipt			N/A	X	1
Pre-approval Statement for \$25,000 Bond	V		Current Bond with BMV added as Additional Insured			Pre-approval Statement for \$25,000 Bond	-	
INDIVIDUAL			COUNTY AUDITOR OR CLERK OF COURTS			NONPROFIT CORPORATION	-	

3.1 PERSONAL QUESTIONNAIRE

1.	List all location numbers for which the applicant intends to submit a proposal (limit six locations). Check the box underneath if proposing the location as a second site in addition to a current agency:
	18-B
2.	Full legal name of proposer Thomas Richard Vorell
3.	Proposer's street address
	City Kent State OH Zip code 44240
4.	County of residence (nonprofit corporation county of operation) Portage
	Daytime telephone (
	Proposer's driver's li
7	Spouse's name (nonprofit corporation N/A) Jennifer Ann Vorell
	Nr.
8.	Spouse's home street address (nonprofit corporation N/A)
	City Kent State OH Zip code 44240
9.	Are you proposing as the owner of a minority business enterprise (MBE)? No Yes
10). Proposer is (check one and follow instructions):
	An individual person . These forms are designed to be self-explanatory for Proposers proposing as individual persons. Answer all questions as they apply to you personally. If a question does not apply to you, enter "N/A" or "Not applicable;
	The Clerk of Courts of County;
	The County Auditor of County. Answer all questions as they apply to you and your position as Clerk of Courts or County Auditor. If a question does not apply to you or your position, enter "N/A" or "Not applicable;
	A nonprofit corporation (NPC). An officer or an authorized agent should answer all questions and sign all documents on behalf of the NPC. The answers must refer to the NPC itself and not to the individual officers, agents, or employees of the NPC, unless otherwise specified. Many questions are not applicable to nonprofit corporations. To assist your responses, we have marked those questions "NPC N/A" meaning we believe the marked question is not applicable to most nonprofit corporations. Please answer all other questions unless clearly inapplicable.

Form 3.1, Personal Questionnaire, Page 1 of 6 (2024)

	Yes)? (NPC N No	
B. If YES, in what elective office are you serving?			
C. If YES, date that you plan to leave this office?			
2. A. Are you currently running for any elective public office. (including precinct committee person)? (NPC N/A)	Yes	_ No_	V'
B. If YES, what office?			
3. A. Are you currently a deputy registrar?	Yes _	No_	
B. If YES, on what date does your contract expire? 06/29/2024			
C. If YES, have you served as a deputy registrar continuously since January 1, 1992?	No _		-
4. A. Is your spouse currently a deputy registrar? (NPC N/A)	Yes	_ No_	~
B. If YES, on what date does your spouse's contract expire?			1
For the following three questions, extended family includes your laughter, father-in-law, mother-in-law, brother-in-law, sister-in-law,	spouse, parent, b son-in-law, or da	rother, sis	ster, so
For the following three questions, extended family includes your laughter, father-in-law, mother-in-law, brother-in-law, sister-in-law,	spouse, parent, b son-in-law, or da	rother, sis aughter-in- ar contrac	ster, so: law:
For the following three questions, extended family includes your slaughter, father-in-law, mother-in-law, brother-in-law, sister-in-law, 5. A. Does any member of your extended family currently hold	spouse, parent, b son-in-law, or da a deputy registr Yes	orother, sis aughter-in- ar contrac No_	ster, son
For the following three questions, extended family includes your slaughter, father-in-law, mother-in-law, brother-in-law, sister-in-law, 5. A. Does any member of your extended family currently hold N/A) B. If YES, list their name, relationship to you, whether you s their contract expires here: Name Relationship Same Same Relationship Same Same Relationship Relationship Same Relationship Relation	spouse, parent, be son-in-law, or date a deputy registre Yeshare the same here Household	orother, sisting the results of the	eter, so law: et? (NP and da
For the following three questions, extended family includes your laughter, father-in-law, mother-in-law, brother-in-law, sister-in-law, 5. A. Does any member of your extended family currently hold N/A) B. If YES, list their name, relationship to you, whether you stheir contract expires here: Name	spouse, parent, be son-in-law, or day a deputy registre Yes hare the same he have Household No	orother, sistughter-in- ar contract No_ ousehold,	ster, so law: ot? (NP and da Expir
For the following three questions, extended family includes your slaughter, father-in-law, mother-in-law, brother-in-law, sister-in-law, sister-in-law, 5. A. Does any member of your extended family currently hold N/A) B. If YES, list their name, relationship to you, whether you s their contract expires here: Name	spouse, parent, be son-in-law, or day a deputy registre Yes hare the same he had be Household No No	orother, sisting the contract of the contract	eter, so- law: et? (NP
For the following three questions, extended family includes your slaughter, father-in-law, mother-in-law, brother-in-law, sister-in-law, sist	spouse, parent, be son-in-law, or day a deputy registre Yes hare the same he have Household No	orother, sistughter-in- ar contract No_ ousehold,	eter, so law: et? (NP and da Expir
For the following three questions, extended family includes your slaughter, father-in-law, mother-in-law, brother-in-law, sister-in-law, sist	spouse, parent, be son-in-law, or day a deputy registre Yes hare the same here. No	orother, sistughter-in- ar contract No_ ousehold,	ster, sortelaw: et? (NP and da Expir

B. If YES, list their name, relationship to you, and whether you s	share the same ho	usehold:
Name Relationship	Sa	ame Household
	Yes	No
	Yes	No
	Yes	No
	1/00	No
7. A. Is any member of your extended family employed by any sub Public Safety? (NPC N/A)		
	Yes	_ No
B. If YES, list their name, relationship to you, and the date they Name Relationship		mployment Date
18. A. Have you completed the Political Contributions Report, Form (NPC must submit one for NPC itself and one for its C.E.O.)	n 3.5?	Yes
B. If "NO," are you applying as a Clerk of Courts or County Au	ditor? No	
19. A. Are you an employee of the State of Ohio? (NPC N/A)	Yes	No
B. If "YES," will you resign, if appointed?	No	Yes
20. Are you an insurance company agent, writing automobile insurar (NPC N/A)	rce? Yes	No
21. Has Proposer (including NPC and proposed office manager) been of a crime punishable by death or imprisonment in excess of the statement?		
involving dishonesty or false statement?	Yes	No
22. As of the date of this certification does Proposer owe a compensation contributions, social security payments, or worker the State of Ohio or any political subdivision thereof, or to the feature levelity within the United States?	ny overdue tax rs' compensation	es, unemployment premiums either to
or locality within the United States?	Yes	No 🗸

23. Is Proposer willing and able, if appointed, to maintain during the entire term of your contract a policy of business liability property damage, and theft insurance satisfactory to the Registrar and hold the Department of Public Safety, the Director of Public Safety, the Bureau of Motor Vehicles, and the Registrar of Motor Vehicles harmless upon claims for damages in accordance with Ohio								
Revised Code 4503.03(C)? (County Auditor/Clo	erk of Courts N/A) No	Yes						
24. Is Proposer bondable as outlined in Ohio Admir 4501:1-6-01(B)?	nistrative Code No	Yes						
25. Please provide the following information regard provide educational information for the individual								
High school diploma?		Yes_						
High school name Ravenna High S	School							
City Ravenna State	OH	Zip_44266						
City Ravenna State University of Akro	n							
City Akron State	ОН	Zip 44308						
Major Industrial Management	Degree awarded B.S. Busine	ess Administration						
College name								
City State		 						
Major	Degree awarded							
26. Computer experience. Does Proposer have computers? (Incumbent deputy registrars manonprofit corporations, this question should be the nonprofit corporation's activities.)	y take credit for operating I e answered for computer syste	BMV computers. For						

f "YES" please explain all computer experience in detail.	
have been a deputy registrar since 1992 and hve actively been engaged in the business. I have attended	
continuous training updates on the BMV computer system. In addition to that training and cons	stant use
of BMV computers in running my agency. I have also been using bothe business and personal	l
computers for over 35 years. In fact, my earliest use of computers was in high school in the 19	970's
when I took a computer class, well before most people had ever used one.	
	- 1
<u> </u>	
27. Please provide the requested information for three persons we can contact by daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E	not list relativ
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relative (BMV). If we ster reference, y
daytime business hours and who will serve as a character reference for you. Do political contacts, or employees of the Department of Public Safety (including E unable to contact at least one person or that person is unable to serve as a charact may be evaluated unfavorably. Nonprofit corporations should list references who	not list relati BMV). If we ter reference,

Form 3.1, Personal Questionnaire, Page 5 of 6 (2024)

28. Employment, management, supervisory, and business experience. Each Proposer's experience is one of the most important factors to be considered in the award of deputy registrar contracts. For the purposes of this RFP, experience gained prior to the year 1990 will not be evaluated or considered. Please provide a professional resume, in chronological order (no earlier than 1990), the positions you have held. If the position you held in 1990 was one you started before 1990, you may list that position and the date you actually started on your submitted resume. If you did not hold any position in 1990, please begin with the first position you held after 1990. If applying as a NPC, please provide a description of the fundraising, program, and charitable functions of the nonprofit corporation.

FORM 3.2(A) BUSINESS OWNERSHIP EXPERIENCE

Instructions. Please fill out one of these forms 3.2(A) for each business you have owned. Do not use this form 3.2(A) for management, supervisory, or employee experience. If you have owned more than one business, submit a separate for 3.2(A) for each business owned. *Please make additional copies of this form as necessary*.

Proposer's name Thoma	s Richard Vorell	Company r	name Mayfield Hts-C	Golden Gate License Burea	u
Company address 1593	Golden Gate Plaza	C	ity Mayfield	d Hts	4
State OH	Zip 44124		440)	461-2920	
Type of business (deputy r	egistrar, retail grocery, et				
Company's products and/o	r services Ohio BMV agend	cy issuing driver lice	enses, state ID	cards, vehicle	
registrations, out of s	state inspections, vo	oter registratio	n, reinstate	ement, etc.	*
BUSINESS OWNER - For	rm of ownership (sole pro	oprietor, partner,	etc.): Sub S	Corp	
1. Federal Tax ID Num					-12/-
2. Percentage of busine	ess you owned: 100	0%	Hours worke	d weekly	40
	this business: From: mon		008 To: mont	th 2 year	2024
4. Is/was this business	profitable?		No	Yes_	V
5. Is/was this business	your primary source of in	ncome and suppor	rt? No	Yes_	~
6. Do/did you directly	hire, evaluate, train, and	discipline employ	rees? No	Yes_	~
7. Do/did you directly	manage employees on a	daily basis?	No	Yes_	V
If you answered yes	to question number 6, he	ow many employe	ees do/did you	ı manage?	12
	loped a comprehensive b			Yes _	
List at least one person, no least one person to verify registrar or deputy registrar	this experience, you wi	ll not receive any	credit for it.	(If you are a	
Name	City	State	Zip	Daytime Ph	one

FORM 3.2(A) BUSINESS OWNERSHIP EXPERIENCE

Instructions. Please fill out one of these forms 3.2(A) for each business you have owned. Do not use this form 3.2(A) for management, supervisory, or employee experience. If you have owned more than one business, submit a separate for 3.2(A) for each business owned. **Please make additional copies of this form as necessary**.

Proposer's name Thoma	s Richard	Vorell	Company na	ame Thoma	as R Vorell	
Company address 2383	S. Main St	D101		Akron		
StateOH	Zip	44319	Telephone (330)	724-8500	4
Type of business (deputy 1	egistrar, retail	grocery, etc.)				
						gar.
Company's products and/o	r services Ohio	BMV agency i	ssuing driver licen	nses, state ID	cards, vehicle	20
registrations, out of	state inspec	ctions, vote	r registration	, reinstate	ement, etc.	
BUSINESS OWNER - Fo	rm of ownersh	nip (sole propr	ietor, partner, et	_{c.):} Sole Pr	opietorship)
1. Federal Tax ID Nun	nber:					*
2. Percentage of busine				Hours worked	l weekly	40
3. Dates you operated						
4. Is/was this business	profitable?			No	Yes_	1
5. Is/was this business	your primary	source of inco	me and support?		Yes_	
6. Do/did you directly	hire, evaluate,	train, and disc	cipline employee	es? No	Yes_	V
7. Do/did you directly	manage emplo	yees on a dail	y basis?	No	Yes _	V
If you answered yes	to question n	umber 6, how	many employee	s do/did you	manage?	10
8. Have you ever deve	loped a compr	ehensive busin	ness plan?	No	Yes_	~
List at least one person, no least one person to verify registrar or deputy registra	this experience	ce, you will n	ot receive any o	credit for it.	(If you are a	ntact at deputy
Name	City	量數數數數	State	Zip	Davtime Ph	one

FORM 3.2(A) BUSINESS OWNERSHIP EXPERIENCE

Instructions. Please fill out one of these forms 3.2(A) for each business you have owned. Do not use this form 3.2(A) for management, supervisory, or employee experience. If you have owned more than one business, submit a separate for 3.2(A) for each business owned. *Please make additional copies of this form as necessary*.

Proposer's name Thom	as Richard Vorell	Co	mpany name	Variant Co	orporation
Company address 1880) West Market St		City	Akron	
StateOH	Zip_ 4431	3 _{Tel}	ephone ()disc	onnected
Type of business (deputy	registrar, retail grocery	v, etc.) Reta	ail grocery	- Giant Eag	gle #0657
Company's products and	or services Franchise	e full serv	ice grocer	y store: pro	duce, meat,
deli, staples, beer/\					
BUSINESS OWNER - F	Form of ownership (sole	proprietor,	partner, etc.):	Partnership)
	ımber:		not availat	2	:
2. Percentage of busi	ness you owned:	50 %	Ног	ırs worked wee	ekly60
3. Dates you operate	d this business: From: n	nonth 7	year 1988	To: month _	6 year 1991
4. Is/was this busines	ss profitable?	,		No _	Yes
5. Is/was this busines	ss your primary source of	of income an	d support?	No	Yes
6. Do/did you directl	y hire, evaluate, train, a	and discipline	e employees?	' No	Yes
7. Do/did you direct	y manage employees or	n a daily bas	is?	No	Yes
If you answered y	es to question number 6	6, how many	employees d	lo/did you man	age?40
	veloped a comprehensiv				Yes _
List at least one person, least one person to veri registrar or deputy registrar	fy this experience, you	will not rec	eive any cre	dit for it. (If	you are a deputy
Name	City	State		Zip Da	ytime Phone

3.2(B) MANAGEMENT AND/OR SUPERVISORY EXPERIENCE

Instructions. Please fill out one of these forms 3.2(B) for each separate management or supervisory job you have held. Do not use this form 3.2(B) for business ownership or regular employee positions. Use a separate form 3.2(B) for each management or supervisory position that you have held. *Please make additional copies of this form as necessary*.

Company address State OH Zip 44130 Telephone (216) 265-7700 Type of business (deputy registrar, retail grocery, etc.) Deep discount retailer Management/supervisory duties Assisted manager in complete store operation. Supervised entire store and directed employees in absence of store manager MANAGER OR SUPERVISOR - Job title: Assistant Manager 1. Title of position Assistant Manager 2. Dates this position was held: From: month 10 year 1991 To: month 9 year 1992 3. Do/did you directly hire, evaluate, train, and discipline employees? No Yes 1990 4. Do/did you directly manage/supervise employees on a daily basis? No Yes 1990 If you answered yes to question number 4, how many employees do/did you manage? 50+ 5. Have you ever developed a comprehensive business plan? No Yes 1990 List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	Proposer's name Thomas Richard Vorell	Company name Marc	Glassman Inc:
Management/supervisory duties Assisted manager in complete store operation. Supervised entire store and directed employees in absence of store manager MANAGER OR SUPERVISOR - Job title: Assistant Manager 1. Title of position Assistant Manager Hours worked weekly? 50+ 2. Dates this position was held: From: month 10 year 1991 To: month 9 year 1992 3. Do/did you directly hire, evaluate, train, and discipline employees? No Yes If you answered yes to question number 4, how many employees do/did you manage? 50+ 5. Have you ever developed a comprehensive business plan? No Yes List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)			
Management/supervisory duties Assisted manager in complete store operation. Supervised entire store and directed employees in absence of store manager MANAGER OR SUPERVISOR - Job title: Assistant Manager 1. Title of position Assistant Manager Hours worked weekly? 50+ 2. Dates this position was held: From: month 10 year 1991 To: month 9 year 1992 3. Do/did you directly hire, evaluate, train, and discipline employees? No Yes If you answered yes to question number 4, how many employees do/did you manage? 50+ 5. Have you ever developed a comprehensive business plan? No Yes List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	State OH Zip 44130	Telephone (216)	265-7700
Management/supervisory duties Assisted manager in complete store operation. Supervised entire store and directed employees in absence of store manager MANAGER OR SUPERVISOR - Job title: Assistant Manager 1. Title of position	Type of business (deputy registrar, retail grocery, etc.)		
Supervised entire store and directed employees in absence of store manager MANAGER OR SUPERVISOR - Job title: Assistant Manager 1. Title of position	40 mm		(r)
Supervised entire store and directed employees in absence of store manager MANAGER OR SUPERVISOR - Job title: Assistant Manager 1. Title of position	Management/supervisory duties Assisted manage	er in complete store o	peration.
1. Title of position Assistant Manager Hours worked weekly? 50+ 2. Dates this position was held: From: month 10 year 1991 To: month 9 year 1992 3. Do/did you directly hire, evaluate, train, and discipline employees? No Yes 4. Do/did you directly manage/supervise employees on a daily basis? No Yes 1 year 1992 If you answered yes to question number 4, how many employees do/did you manage? 50+ 5. Have you ever developed a comprehensive business plan? No Yes 1 Yes 1 Yes 1 Yes 1 Yes 2 Yes 2 Yes 2 Yes 2 Yes 3 Yes 3 Yes 3 Yes 4 Yes			
1. Title of position Assistant Manager Hours worked weekly? 50+ 2. Dates this position was held: From: month 10 year 1991 To: month 9 year 1992 3. Do/did you directly hire, evaluate, train, and discipline employees? No Yes 4. Do/did you directly manage/supervise employees on a daily basis? No Yes 1 year 1992 If you answered yes to question number 4, how many employees do/did you manage? 50+ 5. Have you ever developed a comprehensive business plan? No Yes 1 Yes 1 Yes 1 Yes 1 Yes 2 Yes 2 Yes 2 Yes 2 Yes 3 Yes 3 Yes 3 Yes 3 Yes 4 Yes	MANAGER OR SUPERVISOR - Job title: Assistant	t Manager	**************************************
2. Dates this position was held: From: month 10 year 1991 To: month 9 year 1992 3. Do/did you directly hire, evaluate, train, and discipline employees? No Yes 4. Do/did you directly manage/supervise employees on a daily basis? No Yes 50+ If you answered yes to question number 4, how many employees do/did you manage? 50+ 5. Have you ever developed a comprehensive business plan? No Yes Yes List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)			ked weekly? 50+
3. Do/did you directly hire, evaluate, train, and discipline employees? No Yes			
If you answered yes to question number 4, how many employees do/did you manage? 50+ 5. Have you ever developed a comprehensive business plan? No Yes List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	3. Do/did you directly hire, evaluate, train, and disc	ipline employees? No	Yes
5. Have you ever developed a comprehensive business plan? No Yes List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	4. Do/did you directly manage/supervise employees	s on a daily basis? No	Yes
List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	If you answered yes to question number 4, how a	many employees do/did you	1 manage?50+
least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	5. Have you ever developed a comprehensive busin	ness plan? No _	✓ Yes
Name City State Zip Daytime Phone	least one person to verify this experience, you will no	ot receive any credit for it.	(If you are a deputy
	Name City S	State Zip	Daytime Phone

3.3 CUSTOMER SERVICE EXPERIENCE

Instructions. Please give us a list of ideas you have to improve customer service at your deputy registrar agency. You will only receive full credit if you demonstrate sufficient customer service awareness.

A. This is a list of ideas I have to improve customer service at my deputy registrar agency if I am awarded a contract (Please be specific) and/or this is an example of something I have done as part of my job or business to improve services for my customers (Please be specific):

As an active Deputy Registrar who has also been the Office Manager since 1992, I am involved every day in the training and performance of my employees. Employees are trained to "go the extra mile" in order to aid customers. This is done by reviewing their situation and if we are not able to complete their transaction, we assist them by giving correct, complete advice as to what is needed to complete the issuance. A sense of urgency and empathy is also shown. I have been able to build a core of veteran staff at my current agency and my customers have grown to trust my employees knowledge and advice. Due to the volume of transactions at my agency, I have instituted an Express Line for vehicle registration renewals so as to expedite the shorter time transactions which reduces customer wait. This was never more evident than during the period in July 2020 when the Covid extension period ended. My agency, with eight terminals, was among the highest transaction agencies for the State of Ohio in the days directly after the end of the extension when the Citizens of the State of Ohio were in greatest need of service.

I cannot overstate the importance of properly training staff in order to achieve exceptional customer service. This can only be done by minimizing staff turnover, which is a great challenge in the current economic climate. New employees are paired with experienced staff for a period that averages two weeks. Their progress is monitored and as they show competence they work more on their own. We have multiple people trained to sign off on driver license issuances to minimize wait. Customers Q-flow numbers are marked absent for customers that need to leave the agency and will return instead of just closing their number. When closed, my agency phone system has an auto-attendant which provides information, hours of operation and phone numbers of various BMV and county offices as well as the BMV website address for additional information. I also have an agency website that provides agency information and links to BMV information.

Form 3.3, Customer Service Experience (2024)

3.5 POLITICAL CONTRIBUTIONS REPORT

Instructions

<u>Instructions</u> You must report on the following page whether you and your immediate family together gave more than \$100.00 to any political party or to certain individual candidates during any one of the last three calendar years and so far this year.

"Immediate family" means you, a spouse residing with you, and any dependent children. You must add together all contributions you, your spouse, and your dependent children made to each separate party or each separate candidate during each calendar year.

"Political party" means each separate political party and includes any political action committee (PAC) and any "continuing association" which are connected to that political party. "Political party" includes all levels of that party, federal, state, county, and local.

"Candidate" includes both the candidate and any of that candidate's campaign committees. You must report only for candidates for the following offices: Ohio governor, attorney general, secretary of state, treasurer of state, auditor of state, state senator or state representative. You are not required to report any contributions to federal, county, local, or judicial candidates.

"More than \$100.00" means any amount exceeding \$100.00, starting with \$100.01. A contribution of exactly \$100.00 or less is acceptable. Contributions include the value of any "in-kind" contributions.

County Auditors and Clerks of Court are exempt from this requirement and need not file this Report of Political Contributions.

Nonprofit Corporations must submit one report for the nonprofit corporation itself and one report for the chief executive officer (C.E.O.) who has, or will have, primary responsibility for the nonprofit corporation's operation of the deputy registrar agency. There is only one copy of this report in this package. Nonprofit corporations must make a second copy and submit one copy for the nonprofit corporation itself and one for the C.E.O. who will be responsible for the operation of the deputy registrar agency.

Name: THOMAS RICH	ARD VORELL
Ivanic.	
Title (if officer of nonprofit corporation):	

(A nonprofit corporation must submit two separate reports: one for the nonprofit corporation itself, and one for its chief executive officer)

Did you and your immediate family together give more than \$100.00 to any of the following during any one of the years listed? You must place a check mark "\sqrt{"}" in the appropriate box, "yes" or "no" for each category and year separately.

RECIPIENT		JAN 1 - DEC 31 JAN 1 - DEC 31 2021 2022			JAN 1 - DEC 31 2023		2024 To Date	
	Yes	No	Yes	No	Yes	No	Yes	No
Democratic Party including PACs and Associations		V		1		V		1
Republican Party including PACs and Associations		~		~		~		1
Any other Party including PACs and Associations		V		V		~		~
Governor, Candidate and Committee		~		V		~		~
Attorney General, Candidate and Committee		V		~		V		~
Secretary of State, Candidate and Committee		~		V		V		1
Treasurer of State, Candidate and Committee		1		~		~		~
Auditor of State, Candidate and Committee		V		~		~		1
State Senator, Candidate and Committee		~		~		1		-
State Representative, Candidate and Committee		~		1		1		1

Form 3.5, Political Contributions Report (2024)

3.6 PERSONNEL POLICY

A comprehensive personnel policy must be readily available and presented upon request. Items needing covered within the agency's comprehensive personnel policy are listed below.

Do you agree to provide a comprehensive personnel policy, if requested, that covers the listed items?

No	Yes

COMPREHENSIVE PERSONNEL POLICY MUST INCLUDE PROVISIONS FOR:

HIRING EMPLOYEES WITH DEPUTY REGISTRAR AGENCY EXPERIENCE						
EQUAL EMPLOYMENT OPPORTUNITY						
EMPLOYEE TRAINING BY THE DEPUTY REGISTRAR						
PARTICIPATION IN BMV PROVIDED TRAINING						
DOCUMENTED PERIODIC EMPLOYEE PERFORMANCE EVALUATIONS						
(ANNUAL AT A MINIMUM)						
LIST OF GROUNDS FOR DISCIPLINE OR DISMISSAL						
PROGRESSIVE DISCIPLINARY ACTION						
DRESS CODE WITH LISTS OF ACCEPTABLE AND UNACCEPTABLE ATTIRE						
POLICY FOR MAINTAINING PROFESSIONAL APPEARANCE						
FRINGE BENEFITS						

3.7 SECURITY PLAN SUMMARY

If you are awarded a contract, you will be required to adopt a security plan to assure that agency employees, patrons, other citizens, equipment, and consigned inventory will be protected from harm (your plan should detail how you intend to address the items listed below).

If you are awarded a contract, do you agree to provide all of the following?



Note: For Deputy Provided Sites, the deputy registrar shall install and maintain an approved alarm system. At BMV Controlled Sites, either the BMV or the deputy registrar will install an approved alarm system, which will be maintained by the deputy registrar.

3.8 FACILITY MAINTENANCE PLAN SUMMARY

If you are awarded a contract you will be required to adopt a facility maintenance plan, including provisions for maintaining the deputy registrar agency premises. Your plan should detail how you intend to address the items listed below.

If you are awarded a contract, do you agree to be responsible for the following either on your own, through your lease or sublease, or by separate contract:

No Yes

OUTDOOR BUILDING MAINTENANCE

KEEP OUTDOOR AREA FREE OF TRASH AND DEBRIS

PROVISION TO ASSURE PROMP SNOW AND ICE REMOVAL

CLEANING INSIDE OF AGENCY INCLUDING EQUIPMENT

PROVISION FOR INSIDE/OUTSIDE MAINTENANCE

PROVISION FOR PROFESSIONAL CARPET/FLOOR CLEANING (MIN. OF ONCE A YEAR)

PROVISION FOR REPAINTING AND/OR COSMETIC UPDATES

3.9 INVOLVED AND INVESTED IN YOUR BUSINESS

Instructions: Answer all of the following questions to the best of your ability. Please be concise and attempt to limit each answer to seventy-five (75) words or less. Include attachment(s) if more space is needed to answer any of the questions.

1. How do you plan to manage, be responsible, and be accountable for this business at all times?

I plan to be actively involved in managing the agency and having constant contact with key supervisors of the agency. I will require that staff at the agency is well trained and capable of handling almost any situation that arises on their own. I will also have the ability to be contacted by cell phone if not physically in the agency. There will be constant monitoring of the agency and reviewing the work, both in process and completed, to ensure that it is in accordance with law and policies.

2. How will you ensure that all laws, rules, guidelines and procedures are followed, at all times, specifically with regard to issuing and renewing driver's licenses, identification cards, and vehicle registrations?

By following BMV policies and procedures, utilizing supervisors to verify and sign, and later making sure that applications are reviewed to see that laws, rules, guidelines and procedures have been followed and that issuances are good. I have used the video security system to check on issuance procedures. Supporting documentation, when required, will also be checked to make sure that it is in adherence to policy.

3. What measures will you put in place to detect, deter, and prevent fraud?

All personnel at this agency will be given fraud training in accordance with BMV policy. Documents will be verified for authenticity and system images will also be checked. If it is determined that an issuance or document might be questionable, then fraudulent document procedures will be followed and the documents confiscated. If necessary, local law enforcement will be called. Reviewing previous work will be a secondary check to detect, deter and prevent fraud.

4. The Bureau of Motor Vehicles routinely issues new and/or revised policy and procedural changes through email broadcasts to the deputy registrars. How will you ensure that policies and procedures are communicated to the staff and followed on a daily basis?

To ensure that employees have read policy and procedure changes issued in broadcasts, I have a three ring binder into which a copy of the printed broadcast is inserted. Each employee is required to read and initial the paper copy of the broadcast once understood. These initials are checked by the supervisor to make sure that all employees have initialed. If there are questions concerning the broadcast, they are addressed at that time.

5. How will you demonstrate good leadership to your employees?

Good leadership is fair, firm and has expectations attached. I have an open door policy with my employees and they are welcome to sit and discuss matters with me at any time. This also serves to reduce turnover at the agency since the employee has the opportunity to resolve issues since they will see me regularly. It is my responsibility to set the example of what my expectations are for the supervisory staff and employees.

6. How will you maintain a high level of professionalism each day in this business?

I maintain a high level of professionalism by demanding strict standards with regard to the operation of the agency. I expect employees to have a sense of urgency with regard to customers, to acknowledge them quickly in a friendly manner, to provide accurate service while adhering to state law and policies and thanking the customer for their business. It is no more difficult than treating a customer in the manner that I would like to be treated.

7. How do you intend to recruit and retain high quality employees?

While recruiting and retaining high quality staff is challenging, I have shown a track record at my agency that I can accomplish this through a variety of ways. With regard to recruiting, I have found that when possible, one of the best ways is to find prospects from current employee's family or friends. These people ae recommended by people that I have a knowledge of and a level of trust. Retaining employees is accomplished by providing a work atmosphere that is professional, yet employee friendly and considerate of their needs.

8. How will you provide a safe, clean and friendly place to do business?

We will maintain a regular cleaning routine and during slower periods of business, we will do additional cleaning. A safe environment for customers and employees is essential. We will have hold up buttons as part of a security system, a video recording system and through the years I have had a great working relationship with local law enforcement. Keeping employees happy is key to a friendly customer experience. As an example, I will on occassion provide lunch for my employees to recognize special dates or sometimes for no reason at all.

9. How would you deal with an irate customer?

There is a skill to adhering to the laws and policies of the state while trying to provide solutions for the customer. A customer is often irate because they feel they are not being heard or because there is no concern for their situation. By calmly explaining to the customer that we want to help them and by trying to provide other options for documents, we can often smooth a situation. We will often either mark them absent in Q-flow instead of closing their number so when they return that day their wait will be minimized or even offer a line pass for instances where appropriate.

10. What training or advice do you, or will you, give to your employees for dealing with irate customers?
The first advice to an employee in dealing with an irate customer is to remain calm. Employees should try to be empathetic to the customer and make sure that they understand what the customer is looking to accomplish and the reason that they are upset. They should assure the customer that they are trying to help and provide other options that would be a solution for their issue. Finally, if needed, they should obtain the help of a supervisor to see if any alternatives might be possible.
11. How will you meet the expectations of the Bureau of Motor Vehicles?
Personnel will be coached in efficiency, accuracy, courtesy and "going the extra mile" to meet or exceed expectations of the Bureau of Motor Vehicles. Signs will direct customers to the Q-flow check-in kiosk or to the Express Vehicle Renewel line. Staffing will be geared to anticipate customer flow based on location history. Well-trained personnel will offer outstanding customer service and patrons will leave after a short visit with a positive feeling toward the State of Ohio.
12. Why should the Bureau of Motor Vehicles consider you for a deputy registrar license agency contract
I believe that though my over 30 years of being a deputy registrar and successfully operation two different locations - Mayfield Heights being a verly challenging one which prior to my arrival had a succession of deputies with short tenures is proof of my ability to serve the State of Ohio while operating an agency. I grew the volume of the agency substantially, which can be attributed to giving exceptional customer service. I have shown an ability to maintain strict standards for operation and have held my employees to those standards. We have minimal customer complaints, and given the fact that Mayfield Heights is a driver exam location and we are regularly dealing with much more involved transactions than other deputy registrar locations, it is a very large achievement. I have continued to lead my agency on a path that has raised its image to the point where my customers regularly remark how pleasant their experience has been. It is my belief that all deputy registrar agencies, but especially driver exam locations, can present challenges. It is also my belief that those agencies that are the most challenging require leadership that has the most experience, knowledge and drive to ensure that customers are given excellent service, and at the same time, transactions are issued in accordance with State of Ohio laws and policies and procedures directed by the Bureau of Motor Vehicles. I have shown this ability in the past and I will continue to to bring the necessary knowledge, drive and experience that has made my agency successful.

Form 3.9, Involved and Invested in Your Business, Page 3 of 3 (2024)

3.10(A) AFFIDAVIT OF INDIVIDUAL

(Not to be used by County Auditors, Clerks of Courts or Nonprofit Corporations)
County of Cuyahoga :
State of Ohio :
I, THOMAS RICHARD VORELL, being first duly sworn, depose and say that:
 I am submitting my proposal for appointment as deputy registrar in my own individual capacity, and not as an agent, representative, partner, or business associate of any kind whatsoever of any other person or persons;
2) If appointed, I will serve as a deputy registrar in my own individual capacity, and will not act as an agent, representative, partner, or business associate of any kind whatsoever of any other person or persons;
3) If appointed as deputy registrar, I will not assign my deputy registrar contract, in whole or in part, nor any of my deputy registrar's responsibilities to any other person or persons without the advance written consent of the Registrar;
4) If appointed as a deputy registrar, I will fully comply with all requirements set forth by the Registrar. I will not serve as an office manager of any deputy registrar agency other than my own; nor will I permit any other deputy registrar, the spouse of any deputy registrar, or the parent, child, brother, or sister of any deputy registrar living in the same household as the deputy registrar to operate my deputy registrar agency, directly or indirectly. I understand that I may hire the spouse, parent, child, brother, or sister of any deputy registrar as an employee, provided that I maintain control of my deputy registrar agency;
5) To the best of my knowledge and belief, I am fully qualified to serve as a deputy registrar, and there is no provision of the Ohio Revised Code or the Ohio Administrative Code which would make me ineligible to serve as a deputy registrar; and,
6) I have caused to be prepared, have read, and take full responsibility for, all forms and documents submitted with this proposal. All information is true, accurate, and complete to the best of my knowledge and belief. This affidavit is submitted by me for the purpose of obtaining a deputy registrar contract.
Signature of proposer: Works NAW
Printed/typed name of proposer: THOMAS RICHARD VORELL
Sworn to and subscribed in my presence by the above named Thomas Richard Vorell
on this agth day of January, 2024
Notary Public Notary Public Notary Public Notary Public State of Onic My Comm. Expires
Printed name of Notary Public: Avene Jensen Plizaga

Form 3.10(A), Affidavit of Individual (2024)

My commission expires: Feb. 5th 2028

4.0 OPERATIONAL CHECKLIST

Proposer's Full Legal Name	Thomas Richard Vorell
18-B Location Number	
Proposer Number (BMV use	only)

<u>INSTRUCTIONS</u>: You must submit one original of this form and all documents listed on this form **FOR EACH SITE YOU ARE PROPOSING**.

FORM	DESCRIPTION	X	BMV
4.0	Operational Checklist (this form)	~	
4.1	Appointment of Agency Managers	~	
4.2	Experienced Employees Summary	~	
4.3	Staffing and Personnel Costs Calculation	V	
4.4	Start-Up Costs Calculation Amount: \$23408.94	~	s.
4.5	Deputy Registrar Contract (2 pages only)	~	

4.1 APPOINTMENT OF AGENCY MANAGERS

Prop	Thomas Richard Vorell oser's name:	Location number:
(A)	DEPUTY REGISTRAR: As deputy registrar, I agree to whours per week during the hours the agency is open to the entire term of the contract. I understand that the minimu is twenty (20) hours per week during the hours the agency twenty-hour requirement does not apply to County Anonprofit corps., or deputy registrars operating multiple loss.	m requirement for deputy registrars y is open for business. This aditors/Clerks of Courts,
(B)	OFFICE MANAGER: I understand and agree that I mu	
	another reliable person to serve as the office manager from manager must be scheduled to work at the agency at least	
	during the hours the agency is open to the public for busing	
	Appoint myself as the office manager and work	
	during the hours the agency is open to the public f	or business.
14.	Appoint another reliable person to serve as the of six hours per week during the hours the agency is	
(C)	ASSISTANT OFFICE MANAGER: I understand and a person to be responsible for the management of the agency office manager during the hours the agency is open	cy in the absence of myself and the
(D)	OTHER EMPLOYEES: I agree to maintain an accura manager, assistant office manager, and all other employe as my own work schedule, on file and available for in times. I also agree to notify the BMV in writing in appointment of the office manager or assistant office roster complete and current.	es and their work schedules, as well spection by BMV employees at all nmediately of any changes in the
	Thomas Rollin	Date: 1/19/24
Der	puty registrar (proposer) signature	

Form 4.1, Appointment of Agency Managers (2024)

4.2 EXPERIENCED EMPLOYEES SUMMARY

Prop	oser's nan	Thomas Richard Vorell ne: Lo	cation number:		
(A)	registrar effort to deputy r	EXPERIENCED EMPLOYEES. I certify that if I under contract with the Registrar of Motor Vehicles, I hire and retain qualified employees who have relevant egistrar agency. I agree to make bona fide offers of and under comparable conditions to their most recent decrees.	will make every good faith at experience working in a employment at comparable		
	experien				
(B)	CHECK	WHICHEVER APPLIES:			
	I HAVE NOT BEEN A DEPUTY REGISTRAR OR DEPUTY REGISTRAR EMPLOYEE. I have not yet identified any prospective employees who have relevant deputy registrar experience. However, if awarded a contract, I will make every reasonable effort to identify and hire, if possible, qualified employees who have relevant experience working in a deputy registrar agency. Please do no contact any deputy registrar employees until after you have been awarded a contract.				
*	I AM OR HAVE BEEN A DEPUTY REGISTRAR OR DEPUTY REGISTRAR EMPLOYEE. I have identified the following persons to whom I will make a bona fide offer of employment at comparable wages and under comparable conditions to their present employment. (A deputy registrar or a proposer who has deputy registrar employment experience may list himself or herself here):				
		Name of Experienced Employee	Length of Experience		
		Thomas Vorell	31+ years		
		Joshua Meyers	10+ years		
		Bryan Carson	10+ years		
*		Ashley Delaney	13+ years		
		Barbara Novello	6+ years		
(C)	employe	stand that failure to hire properly qualified and exees is grounds to withhold or terminate my deputy regist			
Den		rar (proposer) signature			

Form 4.2, Experienced Employees Summary (2024)

4.3 STAFFING AND PERSONNEL CALCULATION

Proposer's name:	Thomas Richard Vorell	Location number:	18-B	**

<u>Instructions</u>. Use this form to project the number of hours the deputy registrar, office manager, assistant office manager, and all other experienced (if known) and/or new hire employees will work, the projected hourly wages paid, and the weekly and monthly payroll costs.

The deputy registrar shall be regularly scheduled and on duty at the license agency at least twenty (20) hours per week, during regular business hours. This twenty-hour requirement does not apply to nonprofit corps., county auditors/clerks of court, or deputy registrars operating multiple locations (assessed as received). The deputy registrar shall appoint a full-time office manager, who shall be either the deputy registrar or a full-time employee with responsibility for management of the agency. The office manager shall be regularly scheduled, and shall work at least thirty-six (36) hours per week during regular business hours. The deputy registrar shall also designate an assistant office manager who shall supervise the agency in the absence of the deputy registrar and the full-time office manager.

The projected total weekly work hours for the deputy registrar and all employees should equal or exceed the minimum staffing recommended for the Class Size Agency as prescribed in the Agency Specifications.

In accordance with the standards established by the Unites States Department of Labor, Wage and Hour Division; Ohio Constitution; and Ohio Department of Commerce; all license agency employees must be paid at least the current minimum wage rate of \$7.25 per hour by businesses with gross receipts of less than \$385,000 per year and \$10.45 per hour by businesses with gross receipts of \$385,000 or more per year.

The deputy registrar need not list any salary or wages for the deputy's own service as deputy registrar or as the office manager.

Caution. For deputy registrars who also serve as the office manager, be careful not to duplicate hours worked.

EMPLOYMENT POSITION	PROJECTED HOURS PER WEEK	PROJECTED HOURLY RATE	PROJECTED WEEKLY PAY	PROJECTED MONTHLY PAY (weekly x 4)
Deputy Registrar	36.00	N/A	N/A	N/A
Office Manager (leave blank if the Deputy Registrar is also the Office Manager)				
Assistant Office Manager	40.00	\$ 20.00	\$ 800.00	\$ 3,200.00
Experienced Employees Total Number (combine Full-time & Part-time) =10	200.00	\$ 14.00	\$ 2,800.00	\$ 11,200.00
New Hire Employees Total Number (combine Full-time & Part-time) =0	0.00	\$ 13.00	\$ 0.00	\$ 0.00
TOTALS	276.00	N/A	\$ 3,600.00	\$ 14,400.00

Form 4.3, Staffing and Personnel Calculation (2024)

4.4 START-UP COSTS CALCULATION

Proposer's name:		ame:	Thomas Richard Vorell	Location n	18-B number:	
costs of beginnin		innin	nis form is to assure the BMV that you are financially able to cover the g a deputy registrar business. We need to know that you have enough es to cover your personnel, site preparation, and site rental costs.			
1.	. PERSONNEL COSTS (FOUR WEEKS)					
	Use	Form	4.3 to calculate four (4) week	s' personnel costs for	this location.	
				\$	14400.00	
2.	SIT	E PI	REPARATION COSTS	(AMORTIZED)		
	A. If this is a Deputy Provided Site, calculate and enter the actual projecte costs you will need to spend to prepare the building for use as a deput registrar agency in each of the following categories:			2 0		
		1.	Building Modifications	\$	_	
		2.	Counter Costs	\$ <u>0</u>	_	
		3.	Other Costs	\$ 0	_	
		4.	Total	\$ <u>0</u>	_	
			al amortized over 60 month c vide line 4 by 60)	ontract period = 5	0	
	B.	Age	his is a BMV Controlled Signey Specifications for this loon the Agency Specifications.	ocation. Do not cha		
3. AGENCY RENTAL PAYMENTS (3 MONTHS)						
	A.		his is a Deputy Provided Sit or lease this site.	te, enter the actual an	nount you will pay to	
	В		his is a BMV Controlled S			
•			ency Specifications for this si e month's rent: \$\frac{300}{}	2.98 \times 3 =		
TOTAL START-UP COSTS [four weeks' personnel costs, plus one month's amortized				\$ 23408.94		

STATE OF OHIO

DEPARTMENT OF PUBLIC SAFETY

BUREAU OF MOTOR VEHICLES

DEPUTY REGISTRAR CONTRACT – 2024

This Agreement	is made by and betw	reen the Registrar of P	violor venicles, (Registrar,
herein), located Thomas Richard			Ohio 43223-1102 and ty registrar, herein) whose
home mailing ad	dress is		
(City) Kent		, Ohio (Zip) 44240	, to operate a deputy
registrar agency	, Location No. 18-B	, to be	e located as follows: in the
State of Ohio, Co	ounty of Cuyahoga		
City/Village/Tow	vnship (indicate which)	City of	Mayfield Heights
Street address:	1593 Golden Gate Plaz	ra	
(City) Mayfield	Heights	, Ohio (Zip) 4412	4

WHEREAS, the Registrar of Motor Vehicles, pursuant to section 4503.03, section 4507.01, and other applicable sections of the Ohio Revised Code, wishes to appoint and contract the above named person as deputy registrar for the above referenced location;

WHEREAS, the above named deputy registrar wishes to accept this appointment and contract as deputy registrar;

NOW, THEREFORE, IT IS AGREED AS FOLLOWS:

- The Registrar hereby appoints the above named person as a deputy registrar subject to the 2024 Deputy Registrar Contract Terms and Conditions which are incorporated herein by reference;
- 2. The above named person hereby accepts appointment as a deputy registrar subject to the 2024 Deputy Registrar Contract Terms and Conditions incorporated herein by reference;
- 3. The term of this appointment and contract shall begin on the 30th day of June, 2024, and shall end on the 30th day of June, 2029, unless otherwise terminated as provided herein;

Form 4.5, Deputy Registrar Contract (2024)

4. The deputy registrar is appointed and accepts appointment in the capacity of [state whether: "an individual," "County Auditor for (specify county)," "Clerk of Courts for (specify county)," or "a nonprofit corporation"]:
an individual
5. The Deputy Registrar certifies that he or she has read, understands, and hereby agrees to all of the 2024 Deputy Registrar Contract Terms and Conditions incorporated herein.
Deputy Registrar signature Date
Deputy Registrar signature Date
STATE OF OHIO :
COUNTY OF <u>Cuyahoga</u> :
Before me, a notary public in and for said county and state, personally appeared the above
named Thomas Richard Vorell, who acknowledged that he or she did
sign the foregoing instrument and that the same is his or her free act and deed.
IN WITNESS WHEREOF I have hereunto set my hand and official seal, this 19th day
of January, 2024.
Oulare June Pliazza NOTARY PUBLIC
Printed name of Notary Public: Arlene Jensen Plizaa
My commission Expires: Feb. 5th 2028
STATE OF OHIO DEPARTMENT OF PUBLIC SAFETY BUREAU OF MOTOR VEHICLES ARLENE JEANETTE JENSEN PLIZGA Notary Public State of Ohio My Comm. Expires February 5, 2028
BY: REGISTRAR OF MOTOR VEHICLES
Done at Columbus, Ohio, on